

**Peter Herring**

---

**From:** Richard Longhurst  
**Sent:** Friday, 30 March 2012 2:15 PM  
**To:** Neil Spencer; Peter Herring  
**Cc:** Greg Hawkins  
**Subject:** RE: Food Program tax meeting

In short, RC is OK. Greg would like us to work through compressing the roll out a bit. Shorten to 3 months from 12. OK to look at hotels and parking but comp bev probably too risky.

Some other points that RC raised which Peter or I can discuss with you.

---

**From:** Neil Spencer  
**Sent:** Friday, March 30, 2012 11:29 AM  
**To:** Richard Longhurst; Peter Herring  
**Cc:** Greg Hawkins  
**Subject:** Food Program tax meeting

Hi folks,

I am going to have to pull out of the food program meeting today. Everyone is aware that I have some time pressures this afternoon (attending a wedding in Flinders at 4pm) and I have to leave here around 12:30.

Given the meeting start times are always "nominal" I would not want to have to pull out in the first few minutes.

I trust this is OK with everyone.

Regards

**Neil Spencer**  
Executive General Manager - Gaming Machines  
Crown Melbourne Limited  
8 Whiteman Street, Southbank, 3006, Victoria  
[REDACTED]