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18 May 2021

Mr Craig Phillips  
Ms Abigail Gill  
The Solicitors Assisting the Royal Commission  
Into the Casino Operator and Licence  
Personal Information

Dear Ms Gill and Mr Phillips

**Royal Commission into the suitability of  
Crown Melbourne Limited to hold a Casino Licence (Commission)**

We refer to the Notice to Produce with reference NTP-094 (**Notice**).

We will separately send you a link to a production which contains all documents that are responsive to the Notice. The production comprises the following documents:

- 1 In relation to Category 1 of the Notice, minutes of the Crown Melbourne board meeting on 11 December 2014 (CRW.502.002.0042) and a PowerPoint presentation given to the Crown Resorts board on 14 December 2016 (CRW.507.011.6085), being the "various internal documents" referred to in paragraph 11 of the statement of Craig Walsh dated 5 May 2021.
- 2 In relation to Categories 2 and 3 of the Notice, email correspondence and documents identified by Mark Mackay and Nicolas Emery as being responsive to the Commission's requests.
- 3 In relation to Category 4 of the Notice, the reports, agendas, and charters of a meeting of the RSA Steering Committee in each relevant period requested by the Commission.

For the avoidance of doubt, Crown confirms this production completes its production of materials in response to the Notice.

Please contact Andrew Maher, Belinda Thompson or Matthew McCarthy should you wish to discuss.

Yours sincerely

Personal  
Information

**Andrew Maher**  
Partner  
Allens

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**Belinda Thompson**  
Partner  
Allens

Personal Information

**Matthew McCarthy**  
Managing Associate  
Allens

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