From: Susan Cassinides

Sent: Mon, 26 Aug 2019 16:32:58 +1000

To: Rowan Harris

Subject: Recommendation 5 - VCGLR's Risk Based Approach [CM-COMP.FID19031]

Attachments: 190521 Crown Melbourne ERCC Minutes, pdf

Dear Rowan,

Please see attached ERCC Minutes dated 21 May 2019, as requested.

May I note: These Minutes and all and any information therein is confidential and commercially sensitive information. These Minutes are provided to the Victorian Commission for Gambling and Liquor Regulation in strict confidence. It is the view of Crown Melbourne Limited that these Minutes are exempt from disclosure under the *Freedom of Information Acts (1982) (Cth) & (Vic)* and Crown Melbourne Limited does not consent to these Minutes being disclosed to any third party whatsoever — whether under a *Freedom of Information Act* or otherwise.

As always, please feel free to contact me should you wish to discuss further. Have a lovely Monday.

Kind Regards,

Susan Cassinides | Regulatory & Compliance Manager | Crown Melbourne Limited

w:www.crownmelbourne.com.au

From: Rowan Harris [mailto:

Sent: Monday, 26 August 2019 11:39 AM

To: Susan Cassinides

Cc: Jason Cremona; Steve Thurston

Subject: Recommendation 5 - VCGLR's Risk Based Approach

Hi Susan,

I refer to the email below. Please provide a progress update on this request.

Happy to discuss further.

Thanks

Rowan

Rowan Harris | Principal Major Licence Officer | Licence Management and Audit Victorian Commission for Gambling and Liquor Regulation Level 3, 12 Shelley Street, Richmond Vic 3121 Australia

www.vcglr.vic.gov.au

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From: Rowan Harris

Sent: Thursday, 22 August 2019 4:44 PM

To: 'Susan Cassinides' <Susan.Cassinides@crownmelbourne.com.au>

Cc: Steve Thurston <

Subject: Recommendation 5 - VCGLR's Risk Based Approach

Hi Susan,

I refer to recommendation 5 (attached).

As discussed, the VCGLR would like a copy of the minutes of the Executive Risk and Compliance Committee meeting minutes for the meeting held on 21 May 2019.

Thanks

Rowan Harris | Principal Major Licence Officer | Licence Management and Audit Victorian Commission for Gambling and Liquor Regulation Level 3, 12 Shelley Street, Richmond Vic 3121 Australia

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From: Michelle Fielding [mailto:

Sent: Friday, 28 June 2019 9:02 PM

To: Catherine Myers Cc: Rowan Harris -

Subject: HPE CM: Recommendation 5 - VCGLR's Risk Based Approach [CM-COMP.FID19031]

Good Evening Catherine

On behalf of Mr Barry Felstead, please see attached a letter regarding Recommendation 5 of the Sixth Casino Review, regarding the VCGLR's Risk Based Approach. Please let me know if you have any queries or concerns.

Regards

Michelle Fielding | Group General Manager – Regulatory and Compliance | Crown Resorts Limited

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