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March 2019

Our ref: CD/19/5453

Mr Joshua Preston Chief Legal Officer – Australian Resorts Crown Melbourne Limited 8 Whiteman Street SOUTHBANK VIC 3006

Dear Mr Preston

Sixth Casino Review Recommendations 1, 2 and 8(b)

I refer to Crown Melbourne Limited's (Crown's) submissions to the Victorian Commission for Gambling and Liquor Regulation (the Commission) dated 24 December 2018 in relation to the completion of recommendations 1, 2 and 8 (b) of the Sixth Casino Review.

Based on the submissions provided by Crown, at its meeting on 28 February 2019, the Commission, noted that:

- in relation to recommendation 1, Crown has provided a change program to fully engage its independent directors in proactive strategic oversight of the operations of the Melbourne casino and this change program was approved by the Commission.
- in relation to recommendation 2, Crown has undertaken a review of the required qualifications for Crown Melbourne Ltd committee chairs set out in the charters, to ensure that the appointees' actual qualifications match. In accordance with recommendation 2, Crown will also undertake a review of the required qualifications for committee chairs set out in the charters, and ensure that the appointees' actual qualifications match for all Crown Resorts Ltd committees. Crown will provide a further submission to the Commission by 30 May 2019 in relation to the review of the Crown Resorts Ltd committee chairs.
- in relation to recommendation 8(b), for un-carded play, Crown has commenced a comprehensive study of all practical options for a real-time player data analytics tool.

Should you wish to discuss this matter, please contact Alex Fitzpatrick, Director Licensing, on

Yours sincerely

Ross Kennedy Chair	

