

**From:** Steven Blackburn  
**Sent:** Tue, 25 May 2021 18:34:48 +1000  
**To:** Peter Forwood (AU)  
**Cc:** Atorina Nissan (AU); Alan Wong (AU); Chris Battle (AU)  
**Subject:** RE: AML/CTF Update - Week of 24 May

Tomorrow is totally fine, Pete. No need to come in person. I don't need anyone to see me pulling my hair out.

**STEVEN BLACKBURN**  
GROUP CHIEF COMPLIANCE AND FINANCIAL CRIME OFFICER

w: crownresorts.com.au

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**From:** Peter Forwood (AU) <peter.forwood@pwc.com>  
**Sent:** Tuesday, 25 May 2021 6:33 PM  
**To:** Steven Blackburn <Steven.Blackburn@crownresorts.com.au>  
**Cc:** Atorina Nissan (AU) <atorina.nissan@pwc.com>; Alan Wong (AU) <alan.a.wong@pwc.com>;  
Chris Battle (AU) <chris.battle@pwc.com>  
**Subject:** Re: AML/CTF Update - Week of 24 May

Thanks Steve - we (Atorina, Alan, me and you) have an hour VC tomorrow to go over a few things. If you need to move it, let us know - otherwise we will talk then.

I'm in Sydney tomorrow morning, happy to come into Crown to join you if you like - though not sure if a half virtual/half F2F is more or less complex! Let me know - very conscious of your diary this week.

Pete

Peter Forwood  
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EA: Nikki Roberts [REDACTED]

On Tue, 25 May 2021 at 16:17, Steven Blackburn [REDACTED] wrote:

Many thanks, Pete and team. Good progress on all fronts. I won't be able to make the inaugural EWRA governance committee as I'll be flying back to Melbourne at the time so I've asked them to proceed without me. I haven't yet had a chance to review the WOs – hope to on Friday.  
Kind regards,  
Steve



STEVEN BLACKBURN  
GROUP CHIEF COMPLIANCE AND FINANCIAL CRIME OFFICER



w: [crownresorts.com.au](http://crownresorts.com.au)

Please consider our environment before printing this email.

**From:** Peter Forwood (AU) [REDACTED]  
**Sent:** Tuesday, 25 May 2021 3:16 PM  
**To:** Steven Blackburn [REDACTED]  
**Cc:** Atorina Nissan (AU) [REDACTED]; Alan Wong (AU) [REDACTED];  
Chris Battle (AU) [REDACTED]  
**Subject:** AML/CTF Update - Week of 24 May

Hi Steve,

Hope you had a good weekend. Ator and Al mentioned they got a note from you saying your Board packs have been endorsed - excellent news!

A brief update on focus areas for this week:

- **Transformation activities** - we had a successful TM workshop with Jon/Libby/Gary last week around TM future state with a second one scheduled for this week to map out detailed milestones and resourcing requirements. By the end of this week, we will have a high level project plan completed across all initiatives which considers key dependencies and inputs (ILGA remediation, Deloitte Phase 1, Allens actions lists etc.).
- **TOM implementation** - we met with Crown's HR/Recruitment team this morning to work through next steps and some of the specifics, and will continue to work with Melanie's team to progress things. Al has shared a few draft PDs over the weekend which he's hoping to discuss with you sooner rather than later as the team continues to complete the rest.
- **TM lookback** - Al and Ator are in discussion with Nick and Jon to further understand what has been done to date or are currently in progress for the lookback exercise, and what remains outstanding. [REDACTED - PRIVILEGE] we will circle back with a collective view to discuss with you some time this week.
- **ML/TF EWRA governance committee** - Wendy has kindly organised invites for our first EWRA committee to come from your diary for this Thursday (attendees: Nick Stokes, Jasmeen Grover, Jon Yates, Adam Sutherland and Shannon Byrne). Adam has offered support in managing comms/expectations in terms of Jasmeen's contribution. **Please let us know if you would prefer to send a note to all committee members and we can draft one for you.** Proposed slides for discussion will be shared with Adam, Shannon and yourself in the next day or so and prior to circulation to the broader attendee group.

- **PEP informal benchmarking** - we are finalising our draft insights from our informal benchmarking across PEPs and will provide to Nick later tonight/tomorrow.

**Work Orders** - Not sure if you've had a chance to review the draft Work Orders for the ML/TF Risk Assessment and PUP which outlines scope and resources (including a PUP proposal pack which goes into more detail). I've re-attached them here and it would be great to get your formal approval of these Work Orders which will enable us to operate more efficiently in terms of onboarding/offboarding resources and updating scope/services as/when required.

Cheers,  
Pete

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EA: Nikki Roberts +61 (3) 8603 0946 [REDACTED]

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