

### **Position Description**

Position Number Department Responsible Gaming
Position Title Responsible Gaming Location Melbourne

Responsible Gaming Location Melbourr
Advisor

Reports To (role)

General Manager
Responsible Gaming

Cottober 2020

Number of Direct Reports None Number of Indirect Reports None

Licences Required Employee Licence (CP Role Breadth Gaming, Legal and and CM) Gaming, Legal and Compliance

#### **Position Purpose and Summary**

Reporting to the General Manager Respons ble Gaming (GMRG), the Responsible Gaming Advisor (RGA) is responsible for the implementation and delivery of Responsible Gaming (RG) programs and services with the aim of minimising harm for customers and their families. The RGA on duty assists with the management of the customer facing operation of the Responsible Gaming Centre (RGC) which operates 24 hours, 7 days a week.

Acting as a subject matter expert, RGAs assist with the Self Exclusion, Revocation, Third Party Exclusion programs and support customers who may be experiencing difficulties associated with their gaming behaviours. The role necessitates an RGA to often operate in an environment where they are dealing with negative human behaviours and complex life issues which include responding to crisis' and critical incidents.

As a vital service contributor to Crown's corporate strategy for exceptional business practice, the RGA operates in a complex and multi-faceted environment, fostering relationships across all business units, delivering Responsible Gaming leadership and corporate compliance. The RGA is required to make decisions and operate cognisant to multiple priorities and position all behaviour and decisions in the context of broad organisational strategy. Our RGA's are charged with upholding Crown's commitment to responsible gaming and responsible gaming best practice. This includes mitigating risk and the protection of Crown's reputation as a responsible gaming operator.

#### **Key Result Areas**

Key Position Accountabilities	% of Role	Key Activities and Tasks	Outputs	Measures
Customer Service & Operations	40%	Responsible for management of the following incidents including the responsibility of providing outcomes which are aimed at customer harm minimisation and risk mitigation to Crown:  Respond to the needs of customers, family members and internal staff as related to RG matters  Be access ble to both customers and staff to provide support, advice and to assist in dealing with customers who may be experiencing problematic gaming behaviour  Assist with the management of Cross Property Self Exclusion (CPSE) applications  Assist with the management of Third Party Applications  Assist with the management of Mahogany Room VIP Membership upgrades, including interviewing all members with previous RG history to determine suitability  Actively monitor for and respond to Concerning Behaviour/Observable Signs and Indictors in a timely fashion  Actively monitor for customers breaching their Self Exclusion/Involuntary Exclusion  Monitor and respond to incidents where	Customer service levels maintained Respond to CPSE Applications and Applications for Revocation of Self Exclusion Issuing CPSE Applications Writing revocation reports, for consideration by Responsible Revocation Committee (Business Operation Team level) Escalation of Concerning Behaviour/Observable Signs reports to GMRG where required Completion of Self-Harm Assessment Checklist and coordination of appropriate response/action to sure the safety of the individual Advice / support	Customer feedback Self exclusion applications and revocations are responded to promptly Third party applications are responded to promptly Successful referral of customers Customer issues dealt with in a timely manner Customer feedback Departmental feedback Community feedback Mahogany Room membership upgrades responded to promptly

		customers have been identified gaming for extend periods without a significant break in play and determine outcome  • Completion of three month follow ups for CPSE where nominated, reiterating support options available  • Completion of mandatory three month Revocation and Mahogany Room membership follow up to assess gaming behaviour  • Monitor and respond to incidents where minors have been located unsupervised  • Provide support in incidents where customers require crisis intervention (Self-Harm, Mental Health, Domestic Violence, Sexual Assault)  • Refer customers to service providers such as gambling and financial counsellors determined as best suited to respond to their individual requirements	provided to relevant internal and external stakeholders  Consultation with key stakeholder  Referrals to service providers  Processing of Mahogany Room VIP membership upgrades	
Communication & Influence	30%	<ul> <li>Promote Crown Resort's commitment to World's Best Practice in delivering all gaming experiences in a safe and responsible manner</li> <li>Respons ble and accountable for championing RG awareness through staff briefing sessions and every day interactions, promotion of RG programs and initiatives and the RG Code of Conduct</li> <li>Influence and nurture working relationships with key departments and stakeholders to ensure an engagement with responsible gaming by all staff, encouraging reporting and compliance in dealings with RG related matters</li> <li>Be approachable through being visible and maintaining strong relationship with departments and staff</li> <li>Support GMRG in building relationships with service providers and other support services to raise awareness of RG services and programs</li> <li>Where required, to facilitate presentation of Responsible Gaming face to face component of Orientation training of all new Crown employees</li> <li>Where required, deliver training and promote awareness to a range of internal and external stakeholders including staff, customers, family members and community groups both on and off site</li> <li>Provide information and assistance to staff, as a subject matter expert on RG matters</li> <li>Assist GMRG with data collating for reporting to Legal Services, AML, VIP Gaming, Gaming, Security, Surveillance, Management and Executives</li> </ul>	Intervention and responsive program initiatives Training programs Communications and RG messaging Awareness programs Key stakeholder relationships  Intervention and responsive programs Training programs Reg messaging Awareness programs Reg stakeholder relationships	Effectiveness of RG programs     Participation in Gambling Harm Awareness Week activities     Successful outcomes     RG knowledge and awareness of staff and community groups     Effectiveness of communications     RGA and Team feedback     Management feedback     Department feedback     Stakeholder feedback     Customer feedback     Customer feedback     Community feedback
Compliance	15%	Compliance with and promotion of the Crown Responsible Gaming Pillars:  Awareness – supporting harm minimisation by building awareness of	Legal Compliance certificates and surveys     Compliance matters actioned/ followed up	No adverse findings     Internal Audit reports

		respons ble gambling programs and services for staff and customers;  Assistance – contributing to harm minimisation by providing assistance to customers in managing their gambling behaviours; and  Respons bility - delivering an environment where the potential for harm is minimised and a culture of respons ble gambling is embedded in the organisation.  Ensure compliance with and adherence to all relevant legislation and policies and procedures, including the RG Code of Conduct, Employee Code of Conduct and Crown Company Policies  Reduce Crown's exposure to risk, both material and reputational  Promotion of Crown commitment to responsible gaming and harm minimisation practices and compliance  Regular review and audit of all Responsible Gaming brochures, forms and information ensuring all materials	RG information assessable to customers	
Strategic & Business Planning	10%	are readily available to customers  Familiarity with Crown's Responsible Gaming (RG) Strategic Plan  Assist the GMRG with the development, review and update of RG department policies and procedures  Provide recommendations for continuous improvement of RG administration tasks	RG Programs     Awareness     Efficiencies	RG Program is continually developed, improved and maintained     RG Program are effectively administered
Health and Safety	5%	Familiarity with and adherence to all Crown Health and Safety obligations and responsibilities.     OHS Inspections completed	OSCAR reports     OHS Inspection reports	No adverse findings

## **Qualifications and Experience**

Qualifications	Tertiary qualifications highly desirable
Experience	<ul> <li>Experience and demonstrated ability working in high-stress, complex environments with a strong customer focus</li> <li>Exceptional communication and conflict negotiation skills</li> <li>Demonstrated ability to work effectively in a multi-disciplinary team environment</li> <li>Ability and confidence to work autonomously</li> <li>Experience in setting and monitoring outcomes, meeting planned targets and deadlines, balancing competing priorities and achieving program outcomes</li> <li>Compliance with and adherence to relevant, policies and procedures</li> <li>Highly compliant with management of confidential or sensitive information</li> <li>Maintain comprehensive and accurate records</li> <li>Demonstrated ability to communicate and work constructively with culturally diverse groups</li> <li>Knowledge and understanding of community networks</li> </ul>

# Skills and Knowledge

Skill or Knowledge Area	Proficiency Required	Why is this required
Assessment	Advanced	This role will be required to assess the wellbeing of customers where there are immediate concerns for their
		welfare.
Relationship Building	Advanced	This role will be required to build and maintain effective working relationships with a variety of stakeholders.
Theoretical Concepts	Intermediate	This role will be required to apply appropriate knowledge of theoretical concepts.

Counselling	Intermediate	Whilst this is not a counselling role, an understanding of counselling approaches is critical and crisis counselling will occasionally be relevant.
Report Writing / Microsoft Office	Advanced	This role will be required to write reports containing recommendations and therefore must be able to generate comprehensive reports and reasoned recommendations.
Communication	Advanced	Both written and verbal communication are essential as this role with regularly interact with colleagues, customers and community groups.
Cultural	Advanced	This role will interact with customers from a variety of cultural backgrounds so an understanding of cultural differences is essential.

### Key Relationships/Interactions

Role	Internal/External	Frequency	Purpose/Nature of Contact
General Manager Responsible Gaming	Internal	Daily	To receive tasks and seek guidance or authorisation on issues. Escalation of customer matters.
Responsible Gaming Advisor	Internal	Daily	To provide mentoring and support and assist in the development of the necessary skills and knowledge to assist customers experiencing problem gaming behaviour and their families.
Responsible Gaming Revocation Committee (BOT level)	Internal	Monthly	Providing written reports including recommendations on suggested course of action and updates on post revocation behaviours
Security Management and Staff	Internal	Daily	RG training and awareness. Provide guidance and support on RG matters. Co-ordinate assistance for attending RG incidents.
Gaming Management and Staff	Internal	Daily	RG training and awareness. Provide guidance and support on RG matters.
Surveillance	Internal	Daily	RG training and awareness. Request for monitoring and incident management.
Legal and Compliance	Internal	Weekly	Witness CPSE Statements.
AML	Internal	As required	Completion of SMR reports and investigation of potential RG customers identified by AML.
All Crown Staff	Internal	Daily	Presentation of Orientation and RG training. Foster a positive culture of RG programs and support available to customers.
Gambling Help VIC	External	Weekly	Cultivate relationship and work with GHVIC with a view to delivering positive customer outcomes. Referrals.
Community Service Providers	External	As required	Cultivate relationship and work with service providers with a view to delivering positive customer outcomes. Referrals.
Decision Making and Advice			
Decisions this role makes ald		the Casino Play Period (extended Casino Managers to de nour exclusions Unattended minor incidexclusion notices and/denforcement agencies. Crisis Intervention includand recommendations Referral Services Closing Incidents	outcomes about the customer's ability to remain at I play) outcomes including liaising with relevant etermine when customers leave and issuing of 24 dent outcomes including recommendations to issue or recommendation to report to DCS and law udding co-ordination of relevant support services to issue RG Welfare exclusions

Decisions this role makes under

Advice/Recommendations this role

guidance

Complex customer interventions Compliance matters Policy or procedural changes

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provides	<ul> <li>All decisions which may have legal or reputational implications RG and internal stakeholder training requirements</li> <li>Issuance of barring notices</li> <li>Revocation reports</li> <li>Third Party reports</li> <li>Concerning behaviour/Observable Signs incidents</li> <li>Mahogany Room membership upgrades</li> <li>Advice to Gaming about concerning customer behaviour</li> </ul>
Decisions this role escalates	<ul> <li>All decisions which may potentially impact the reputation of the business, the relationship Crown has with customers (eg, high profile players) key stakeholders, and the immediate well-being of customers at risk of harm.</li> <li>Budget expenditure</li> </ul>

# **Financial Impact and Accountability**

Direct Financial Accountability Indirect Financial Influence

None None