



Victorian Commission for
Gambling and Liquor Regulation

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20 June 2018

Our ref: BC/18/162

Mr John Alexander
Chairman
Crown Melbourne Limited
8 Whiteman Street
SOUTHBANK VIC 3006

Mr Barry Felstead
CEO–Australian Resorts
Crown Melbourne Limited
8 Whiteman Street
SOUTHBANK VIC 3006

Dear Mr Alexander and Mr Felstead

Sixth Review of the Melbourne Casino Operator and Licence (Review)

I refer to your separate letters (both dated 19 June 2018) raising concerns with the draft findings, analysis and recommendations of the Review given to Crown by the VCGLR to afford procedural fairness and to ensure factual accuracy.

The VCGLR rejects the assertions made in the letters that Crown is not being afforded procedural fairness by the process adopted. As in the past, Crown is being afforded the opportunity to formally respond to matters where it does not accept the findings, analysis and recommendations, and this response will be appended to the report. The VCGLR does not object to, or have any concerns with, inclusion of the robust remarks contained in the 19 June 2018 letters and the first response letter dated 4 June 2018. However, what you submit is a matter for Crown.

In the meantime, consistent with my letter dated 15 June 2018, the VCGLR is continuing to work toward the provision of a final draft on 22 June 2018 to which your final formal response would be made.

The Commission has noted your indication of availability to meet with Commissioners and staff of the VCGLR. If you remain concerned that the VCGLR's process to date has not allowed you to fully articulate your concerns, the Commission is able to convene to meet with you next Tuesday, 26 June 2018, at 10.30am to afford you the opportunity to advance, in person, any matters which are important to you.

Please advise whether you wish to take up that opportunity, and intended attendees, so that the necessary arrangements can be made. Please also note that, if there is to be a meeting, the final version of the report will not be able to be finalised until after the meeting.

I look forward to your response as soon as possible.

Yours sincerely

A handwritten signature in blue ink that reads "Catherine Myers". The signature is written in a cursive, flowing style.

Catherine Myers
Chief Executive Officer